

**LAS VEGAS METROPOLITAN  
POLICE DEPARTMENT**

**FISCAL YEAR  
2011-2012  
BUDGET-IN-BRIEF**



**Douglas C. Gillespie, Sheriff**

**VISION, VALUES, MISSION, AND GOALS**

**OF THE**

**LAS VEGAS METROPOLITAN POLICE DEPARTMENT**



The **Vision** of the Las Vegas Metropolitan Police Department is to be the safest community in America.



The **Values** of the Las Vegas Metropolitan Police Department are:

- Integrity
- Courage
- Accountability
- Respect for People
- Excellence



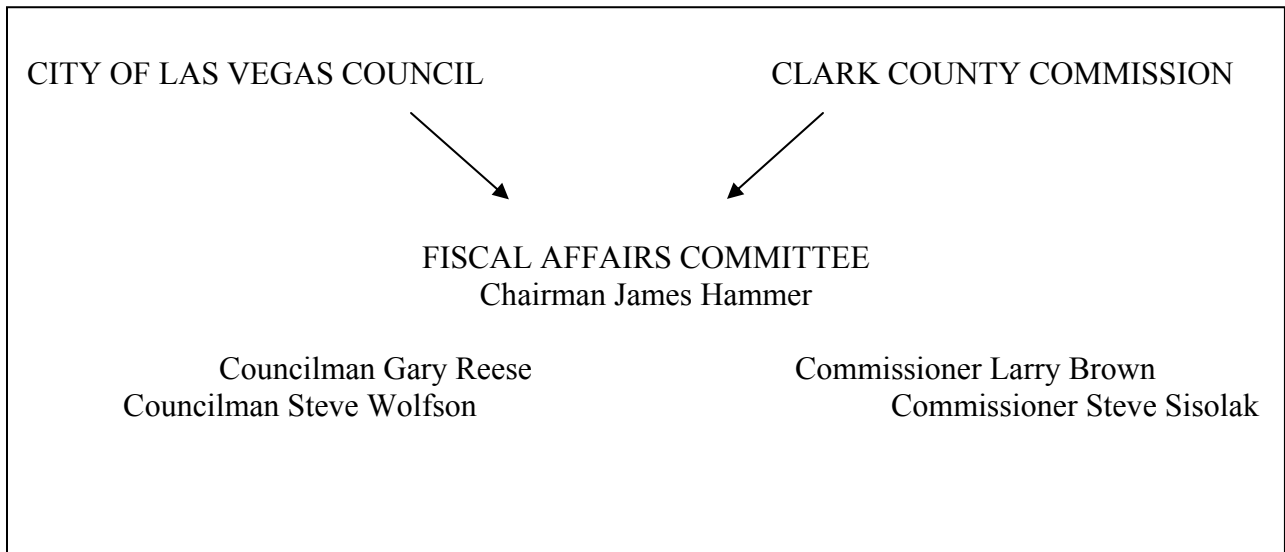
The **Mission** of the Las Vegas Metropolitan Police Department is to protect the community through prevention, partnership, and professional service.

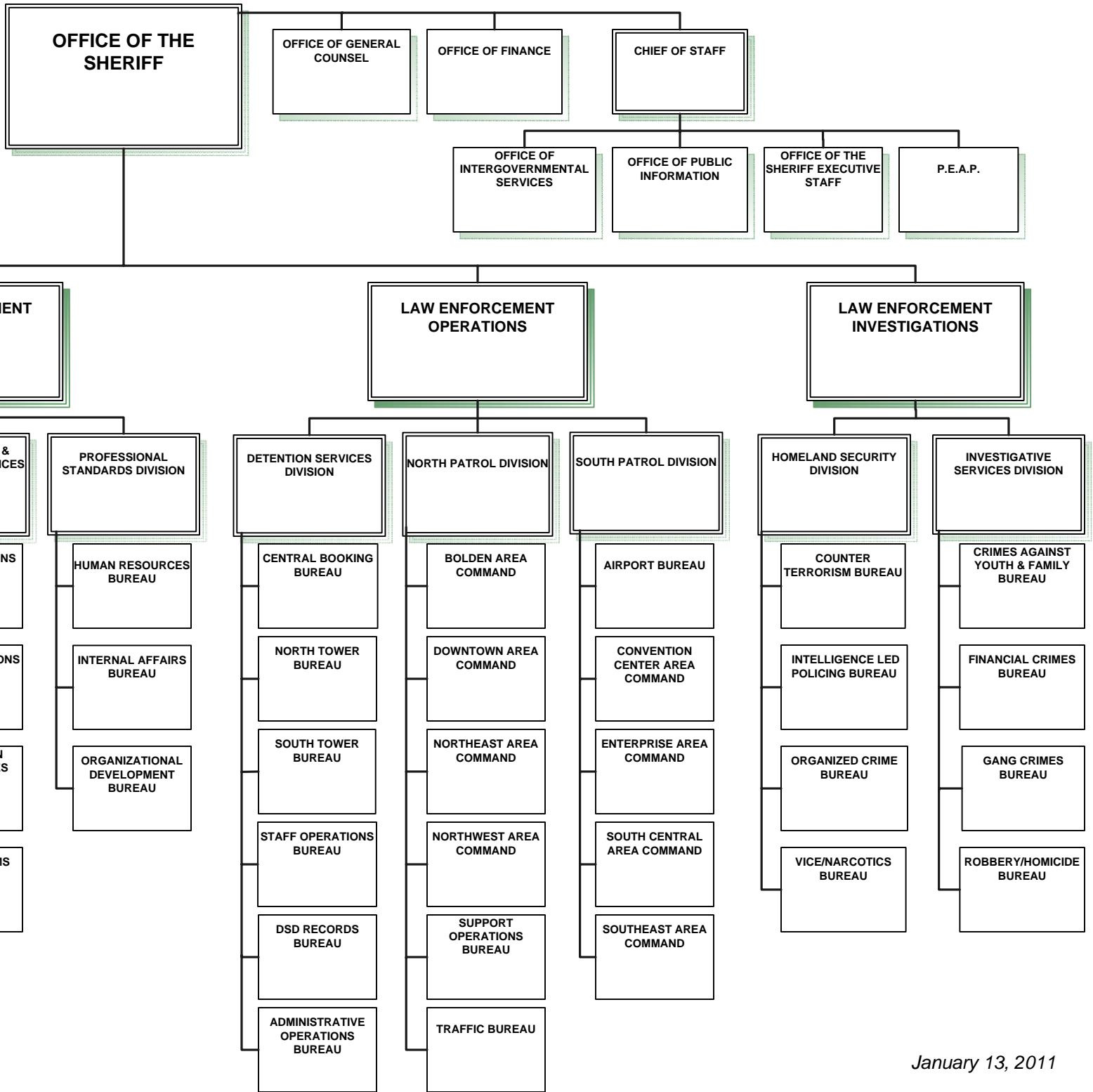


The **Goals** of the Las Vegas Metropolitan Police Department are:

- Prevent, reduce and disrupt crime and terrorism
- Recruit, train, and develop our people
- Initiate open and timely communication
- Develop and implement solutions to improve traffic safety
- Effectively use innovation and technology

**LAS VEGAS METROPOLITAN POLICE DEPARTMENT  
FISCAL AFFAIRS COMMITTEE**





## Budget Highlights

- The total budget is \$501,307,011.
- A contract totaling \$18,879,231 with the Department of Aviation for police services at the Airport will offset expenditures in that budget unit. Per NRS 280, the total amount to be distributed between the City of Las Vegas and Clark County is \$307,321,872.
- The funding formula requires that 38.4% or \$118,011,599 be contributed by the City of Las Vegas (9.4% reduction from FY 10-11), and that 61.6% or \$189,260,273 (7.5% reduction from FY 10-11) be contributed by Clark County towards the total budget revenue for the Las Vegas Metropolitan Police Department.
- Fiscal Year 2011-2012 includes 3,473 authorized positions.
  - Authorized commissioned positions total 2,184. There have been 118 commissioned positions eliminated.
  - Authorized civilian positions total 1,279. There have been 58 civilian and 4 temporary positions eliminated.
- It is anticipated, \$118,402,736 will be available from the two voter-approved property tax ballot questions for additional police officers. This represents a decrease of \$10,752,753 in self-generated revenues from the Fiscal Year 2010-2011 budget as a result of lower property valuations. Sales tax initiative revenue and the corresponding expenditures for staffing and equipment are accounted for in a separate fund.

## Budget Overview

The Las Vegas Metropolitan Police Department budget is a plan for revenues and expenditures for the fiscal year July 1 through June 30. Programs, personnel and purchases are presented for funding through the budget process based upon the goals, objectives, and measurement of performance of each department unit. The budget is developed as a program budget and presented as a line item budget for ease of review.

NRS 280 is enabling legislation that establishes the Las Vegas Metropolitan Police Department as a consolidated police department, jointly funded by the City of Las Vegas and Clark County. NRS 280 specifies that a funding formula based upon population, calls for service, and felony crimes of the previous calendar year will be used to determine the share of the budget that the City and County will contribute to the Department. The Las Vegas Metropolitan Police Department budget process undergoes three thorough reviews of police funding by the Fiscal Affairs Committee; City of Las Vegas Council; and Clark County Commission.

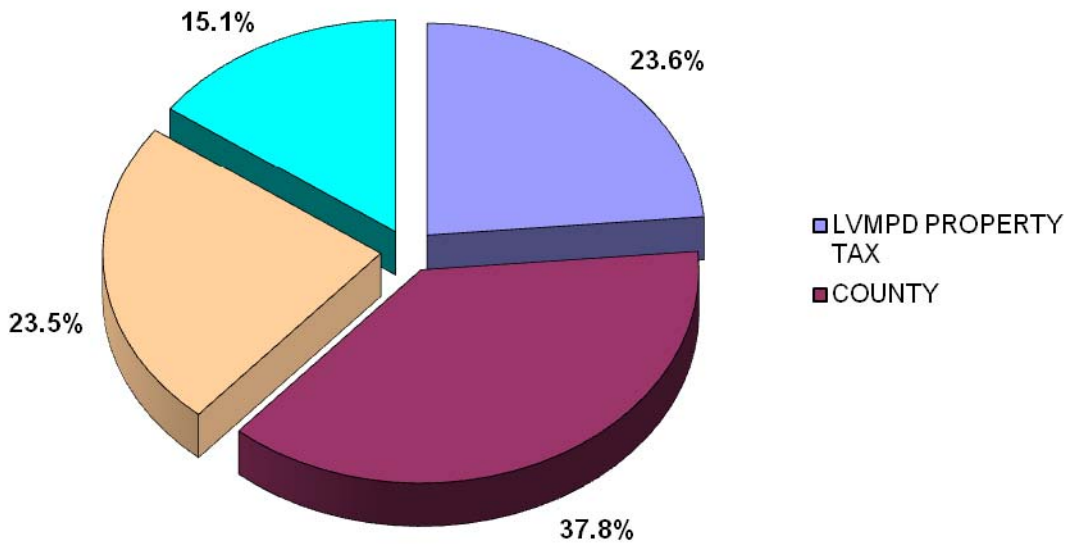
### Annual Budget Calendar

The budget preparation for the Las Vegas Metropolitan Police Department begins in September of each year; ten months prior to the implementation of the budget. The term of the fiscal year is July 1, through June 30.

January	Funding Apportionment Plan presented to Fiscal Affairs Committee (NRS 280 – Open Meeting)
February	Tentative Budget submitted to Fiscal Affairs Committee for review by City of Las Vegas Council and Clark County Commission (NRS 280 – Open Meeting)
April	Final Budget approved by Fiscal Affairs Committee then submitted to City and County (NRS 280 – Open Meeting)
May	City and County budget hearings conducted by City Council and County Commission (NRS 354 – Open Meeting)
Prior to June 1	City and County approve budgets for submission to the State of Nevada Department of Taxation (NRS 354 – Open Meeting)
Monthly	Fiscal Affairs Committee budget oversight agenda items each month (NRS 280 – Open Meeting)

From April through May each year, the Las Vegas Metropolitan Police Department budget is reviewed in City and County budget hearings and meetings, and submitted to the State of Nevada Department of Taxation as part of the Clark County Annual Budget.

**LVMPD FY 2011-2012 BUDGET REVENUES**  
**REVENUE SOURCES**



**Revenue Notes**

City and County contributions are derived from the funding formula, per NRS 280, described in detail in the previous section.

The 1988 LVMPD Property Tax is derived from an annual property tax (ad valorem) rate of 8 cents per \$100 assessed valuation by the City of Las Vegas and the unincorporated Clark County. The 1997 LVMPD Property Tax is derived from an annual property tax (ad valorem) rate which cannot exceed 20 cents per \$100 assessed valuation in the LVMPD jurisdiction. The combined total proceeds from the special property taxes support 650 police officers.

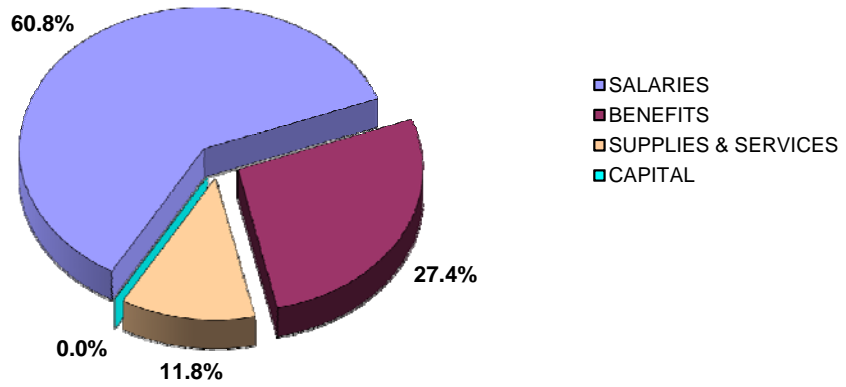
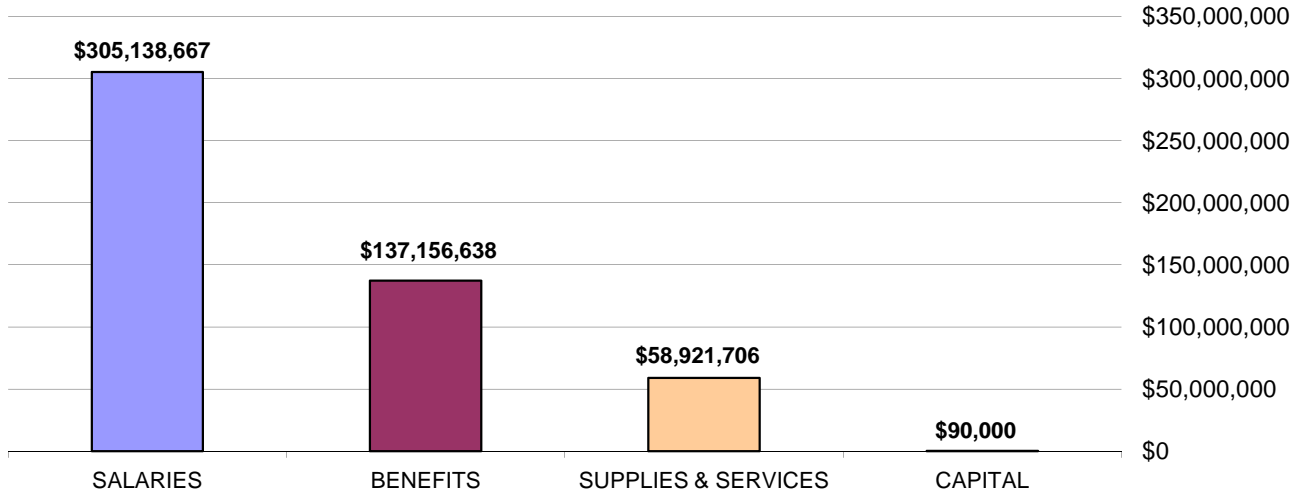
The 2005 Nevada State Legislature passed Assembly Bill 489 which placed limitations on the amount of future property tax increases. The FY 2011-2012 Budget reflects estimated property tax revenue based on data supplied by the Clark County Assessor and the State of Nevada Department of Taxation, Assessment Standards Division, as of April 2010 and includes estimated abatements and exemptions.

Other revenues include fingerprint fees, overtime reimbursed for special events, extradition costs reimbursed by the State of Nevada, fees, proceeds from sales, earned interest, miscellaneous revenue, contracts, and fund balance contribution. The Department of Aviation has entered into an interlocal contract for police services at McCarran International Airport; revenues offset the costs of such services.

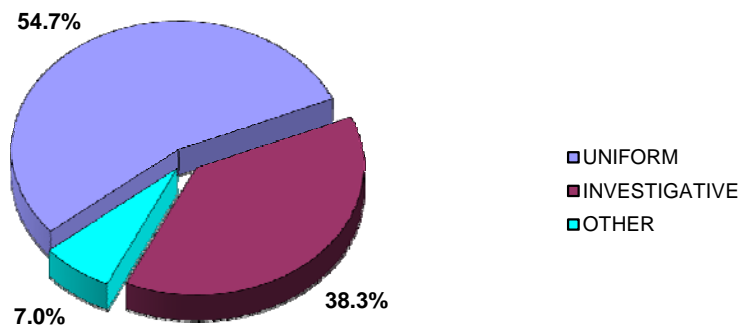
THREE YEAR REVENUE COMPARISON	ACTUAL FY2009-2010	PROJECTED FY2010-2011	BUDGETED FY2010-2011	REQUESTED FY2011-2012	VARIANCE	
					FY12 TO FY11 BUDGET	VARIANCE PERCENT
REAL PROPERTY TAX	\$ 152,776,410	\$ 117,684,235	\$ 120,126,528	\$ 108,930,517	\$ (11,196,011)	-9.32%
PERSONAL PROPERTY TAX	12,407,645	11,365,493	10,445,785	9,472,219	(973,566)	-9.32%
FINGERPRINT FEES	1,185,865	1,014,522	1,200,000	1,100,000	(100,000)	-8.33%
REIMBURSED OVERTIME	4,491,791	4,452,869	4,600,000	4,800,000	200,000	4.35%
REPRODUCTION FEES	560,847	769,567	600,000	800,000	200,000	33.33%
EXTRADITIONS	278,233	223,217	300,000	200,000	(100,000)	-33.33%
INVESTIGATIVE FEES-COUNTY/CCW	673,308	738,410	600,000	670,000	70,000	11.67%
INVESTIGATIVE FEES-CITY	90,400	98,829	100,000	100,000	0	0.00%
LAB/CONTRACT	311,984	317,346	200,000	300,000	100,000	50.00%
INTEREST	2,290,155	1,585,881	1,600,000	1,900,000	300,000	18.75%
SALES	249,964	229,142	180,000	400,000	220,000	122.22%
COURT PAY	383,699	395,804	400,000	400,000	0	0.00%
RESTITUTIONS	29,782	127,199	10,000	30,000	20,000	200.00%
MISCELLANEOUS	461,985	2,920,335	543,176	550,000	6,824	1.26%
TRANSFER FROM OTHER FUNDS	1,306,530	0	0	0	0	0.00%
SALE OF FIXED ASSETS	998,747	1,124,745	500,000	1,000,000	500,000	100.00%
<b>TOTAL SELF-GENERATED REVENUES</b>	<b>178,497,345</b>	<b>143,047,594</b>	<b>141,405,489</b>	<b>130,652,736</b>	<b>(10,752,753)</b>	<b>-7.60%</b>
AIRPORT CONTRACT	17,537,871	15,894,362	16,336,362	18,879,231	2,542,869	15.57%
CITY OF LAS VEGAS CONTRIBUTION	137,151,588	130,298,017	130,298,017	118,011,599	(12,286,418)	-9.43%
CLARK COUNTY CONTRIBUTION	216,281,886	204,623,326	204,623,326	189,260,273	(15,363,053)	-7.51%
LAUGHLIN FINGERPRINT FEES	46,624	54,802	35,000	50,000	15,000	42.86%
GRANTS & PRIVATE CONTRIBUTIONS	16,200,211	25,054,431	0	0	0	0.00%
FUND BALANCE CONTRIBUTION	0	0	19,900,000	44,453,172	24,553,172	123.38%
<b>TOTAL REVENUE</b>	<b>\$ 565,715,525</b>	<b>\$ 518,972,532</b>	<b>\$ 512,598,194</b>	<b>\$ 501,307,011</b>	<b>\$ (11,291,183)</b>	<b>-2.20%</b>

# LVMPD FY2011-2012 BUDGET EXPENDITURES

## EXPENDITURES BY CATEGORY



## EXPENDITURES BY FUNCTION





**LVMPSD FY2011-2012 BUDGET EXPENDITURE SUMMARY**

<b>#</b>	<b>UNIT</b>	<b>SALARIES</b>	<b>BENEFITS</b>	<b>SUPPLIES &amp;SERVICES</b>	<b>CAPITAL</b>	<b>TOTAL</b>
5000111000	OFFICE OF THE SHERIFF	\$1,860,727	\$782,857	\$81,109	\$	2,724,693
5000112000	GENERAL COUNSEL	1,433,344	544,436	521,712	0	2,499,492
5000113000	QUALITY ASSURANCE	992,814	455,576	64,556	0	1,512,946
5000114000	FINANCE	3,396,403	1,206,763	5,618,325	0	10,221,491
5000115000	PEAP	558,584	257,754	140,058	0	956,396
5000116000	COMMUNITY SERVICES	2,248,083	296,370	35,020	0	2,579,473
5000117000	PUBLIC INFORMATION	1,085,698	468,879	110,419	0	1,664,996
5000118000	INTERGOVERNMENTAL SERVICES	365,152	175,401	23,933	0	564,486
5000131000	CRIMINAL INTELLIGENCE	3,560,764	1,641,253	336,362	0	5,538,379
5000132000	SPECIAL INVESTIGATIONS	2,431,739	1,140,235	86,969	0	3,658,943
5000133000	TECHNICAL/SURVEILLANCE	2,302,042	1,005,102	711,849	0	4,018,993
5000134000	SWAT	5,584,016	2,438,016	884,816	0	8,906,848
5000135000	ARMOR	1,233,972	593,549	333,110	0	2,160,631
5000136000	RESIDENT/LAUGHLIN	4,844,730	2,163,151	458,958	0	7,466,839
5000139000	GANG CRIMES	7,106,435	3,394,886	404,640	0	10,905,961
5000141000	COUNTER TERRORISM	3,642,548	1,720,860	206,144	0	5,569,552
5000142000	TRAFFIC	16,260,326	8,127,501	1,023,118	0	25,410,945
5000143000	AIR SUPPORT/SEARCH&RESCUE	3,402,012	1,638,626	2,440,195	0	7,480,833
5000144000	K9	2,643,302	1,062,291	447,440	0	4,153,033
5000145000	AIRPORT	11,539,458	5,298,309	442,803	90,000	17,370,570
5000146000	INTELLIGENCE LED POLICING	2,696,160	1,102,784	212,309	0	4,011,253
5000147000	EVENT PLANNING	5,149,822	438,545	24,624	0	5,612,991
5000148000	MOUNTED PATROL UNIT	589,971	283,659	122,973	0	996,603
5000151000	ROBBERY/HOMICIDE	15,406,342	7,237,846	1,146,200	0	23,790,388
5000152000	VICE	3,945,304	1,940,488	243,319	0	6,129,111
5000153000	NARCOTICS	8,945,547	4,225,065	1,981,814	0	15,152,426
5000154000	FINANCIAL CRIMES	12,109,476	5,346,735	6,314,512	0	23,770,723
5000155000	CRIMES AGAINST YOUTH/FAMILY	12,173,280	5,755,942	624,816	0	18,554,038
5000159000	ORGANIZATIONAL DEVELOPMENT	1,085,690	503,220	64,585	0	1,653,495
5000161000	HUMAN RESOURCES	5,604,781	2,309,769	699,717	0	8,614,267
5000162000	TRAINING	6,331,465	2,995,557	2,228,397	0	11,555,419
5000164000	SUPPLY	0	0	317,000	0	317,000
5000165000	INTERNAL AFFAIRS	4,549,970	2,114,957	330,186	0	6,995,113
5000166000	LOGISTICS	2,213,837	883,250	892,061	0	3,989,148
5000167000	FLEET OPERATIONS	1,578,510	513,889	1,061,898	0	3,154,297
5000168000	RADIO SYSTEMS	949,598	381,779	626,517	0	1,957,894
5000171000	RECORDS	10,581,102	4,251,614	4,410,935	0	19,243,651
5000172000	INFORMATION TECHNOLOGIES	4,779,747	1,802,872	7,367,187	0	13,949,806
5000173000	COMMUNICATIONS	15,056,816	5,696,323	2,658,823	0	23,411,962
5000174000	FINGERPRINT	2,324,400	972,005	288,450	0	3,584,855
5000175000	CRIMINALISTICS	5,677,232	2,106,843	1,568,793	0	9,352,868
5000176000	FORENSIC LABORATORY	5,135,697	1,872,170	1,211,827	0	8,219,694
5000177000	EVIDENCE VAULT	2,624,554	1,085,704	901,112	0	4,611,370
5000180000	CCAC	8,504,433	4,380,108	627,225	0	13,511,766
5000180010	CCAC INVESTIGATIVE	1,799,056	880,691	74,078	0	2,753,825
5000181000	NORTHEAST AREA COMMAND	8,596,613	4,368,320	731,121	0	13,696,054
5000181010	NORTHEAST INVESTIGATIVE	664,284	337,517	29,079	0	1,030,880
5000181020	NORTHEAST RESIDENT-MOAPA	1,273,569	619,421	138,252	0	2,031,242
5000182000	SOUTHWEST AREA COMMAND	365,464	116,000	417,482	0	898,946
5000182010	SOUTHWEST INVESTIGATIVE	552,216	281,873	7,237	0	841,326
5000183000	DOWNTOWN AREA COMMAND	8,044,811	4,127,253	599,403	0	12,771,467
5000183010	DOWNTOWN INVESTIGATIVE	534,373	267,801	16,586	0	818,760
5000184000	BOLDEN AREA COMMAND	9,609,580	4,922,551	717,445	0	15,249,576
5000184010	BOLDEN INVESTIGATIVE	491,253	248,046	19,930	0	759,229
5000185000	SUPPORT OPERATIONS	10,480,787	3,909,579	1,923,594	0	16,313,960
5000185010	SUPPORT OPERATIONS INVEST	191,718	62,436	850	0	255,004
5000186000	ENTERPRISE AREA COMMAND	11,573,283	5,943,254	1,070,706	0	18,587,243
5000186010	ENTERPRISE INVESTIGATIVE	522,158	259,260	44,049	0	825,467
5000186020	ENTERPRISE RESIDENT-STATELINE	888,071	433,367	116,708	0	1,438,146
5000187000	SOUTH CENTRAL AREA COMMAND	9,514,248	4,849,328	772,488	0	15,136,064
5000187010	SOUTH CENTRAL INVESTIGATIVE	531,327	262,716	20,611	0	814,654
5000188000	SOUTHEAST AREA COMMAND	10,874,102	5,515,041	817,910	0	17,207,053
5000188010	SOUTHEAST INVESTIGATIVE	587,887	295,315	23,845	0	907,047
5000189000	NORTHWEST AREA COMMAND	12,092,305	6,145,866	950,820	0	19,188,991
5000189010	NORTHWEST INVESTIGATIVE	627,956	308,488	33,325	0	969,769
5000189020	NWAC RESIDENT-MT CHARLESTON	817,723	389,576	99,371	0	1,306,670
<b>TOTAL</b>		<b>\$305,138,667</b>	<b>\$137,156,638</b>	<b>\$58,921,706</b>	<b>\$90,000</b>	<b>\$501,307,011</b>

THREE YEAR COMPARISON	ACTUAL	PROJECTED	BUDGETED	REQUESTED	VARIANCE	VARIANCE
	FY2009-2010	FY2010-2011	FY2010-2011	FY2011-2012	FY12 TO FY11 BUDGET	PERCENT
PERMANENT SALARIES	\$ 256,850,351	\$ 248,844,497	\$ 258,926,184	\$ 250,567,769	\$ (8,358,415)	-3.23%
SHIFT DIFFERENTIAL	4,979,765	4,728,203	5,163,462	4,844,349	(319,113)	-6.18%
ACTING HIGHER CAPACITY	79,211	31,412	99,242	84,520	(14,722)	-14.83%
BONUS PAY	1,546,714	1,454,925	1,394,275	1,427,825	33,550	2.41%
ASSIGNMENT PAY	9,755,464	8,164,657	8,985,410	8,526,379	(459,031)	-5.11%
COURT PAY	1,186,753	1,072,466	1,212,043	1,298,221	86,178	7.11%
VEHICLE ALLOWANCE	64,890	61,808	63,600	63,840	240	0.38%
UNIFORM/CLOTHING ALLOWANCE	3,884,562	1,807,539	3,878,384	1,833,052	(2,045,332)	-52.74%
LEAVE SELLBACK	2,834,349	1,264,736	3,900,000	1,500,000	(2,400,000)	-61.54%
LONGEVITY	13,045,442	12,766,660	13,653,809	13,633,638	(20,171)	-0.15%
SEPARATION	4,636,405	7,665,265	6,977,659	5,800,000	(1,177,659)	-16.88%
TEMPORARY SALARIES	4,099,524	4,033,969	4,662,201	4,177,096	(485,105)	-10.41%
OVERTIME	11,598,084	10,954,754	11,191,031	9,504,428	(1,686,603)	-15.07%
CALL BACK PAY	2,034,008	1,596,676	1,823,900	1,877,550	53,650	2.94%
<b>TOTAL SALARIES</b>	<b>316,595,522</b>	<b>304,447,567</b>	<b>321,931,200</b>	<b>305,138,667</b>	<b>(16,792,533)</b>	<b>-5.22%</b>
GROUP INSURANCE	29,893,146	29,318,156	30,850,864	30,310,705	(540,159)	-1.75%
SOCIAL SECURITY	225,114	218,166	289,057	258,981	(30,076)	-10.40%
MEDICARE	4,137,713	3,984,622	4,313,072	4,424,514	111,442	2.58%
RETIREMENT	92,244,656	88,782,334	93,302,611	97,890,493	4,587,882	4.92%
UNEMPLOYMENT INSURANCE	293,337	280,938	301,134	0	(301,134)	-100.00%
INDUSTRIAL INSURANCE	9,180,406	4,216,211	4,215,912	4,271,945	56,033	1.33%
<b>TOTAL BENEFITS</b>	<b>135,974,372</b>	<b>126,800,427</b>	<b>133,272,650</b>	<b>137,156,638</b>	<b>3,883,988</b>	<b>2.91%</b>
PROFESSIONAL SERVICES	7,208,863	6,640,978	2,492,042	2,088,927	(403,115)	-16.18%
PSYCHOLOGICAL SERVICES	272,240	108,704	101,850	112,575	10,725	10.53%
ATTORNEY FEES	217,944	293,128	400,000	250,000	(150,000)	-37.50%
MAINTENANCE - FACILITIES	1,788,308	1,300,853	1,733,546	2,047,323	313,777	18.10%
MAINTENANCE - EQUIPMENT	2,636,596	2,068,912	2,825,433	3,497,513	672,080	23.79%
MAINTENANCE - VEHICLE	3,171,126	2,421,073	4,544,646	3,227,934	(1,316,712)	-28.97%
VEHICLE WARRANTIES	119,209	0	0	0	0	0.00%
BIO HAZARDOUS CLEANUP SERVICES	203,942	36,804	90,350	57,450	(32,900)	-36.41%
RENTAL-EQUIP/OTHER	1,924,982	796,298	1,643,961	878,030	(765,931)	-46.59%
RENTAL-LAND/STORAGE/OFFICE	9,108,977	9,726,954	8,850,989	16,862,791	8,011,802	90.52%
TOWING SERVICES	10,972	10,517	41,500	17,925	(23,575)	-56.81%
LAUNDRY	36,114	36,800	43,053	43,046	(7)	-0.02%
MEDICAL SERVICES/SUPPLIES	232,607	166,263	333,700	280,575	(53,125)	-15.92%
PHYSICALS-EMPLOYMENT	21,699	15,088	60,840	39,781	(21,059)	-34.61%
PHYSICALS-ANNUAL	1,106,916	908,840	1,243,110	1,033,100	(210,010)	-16.89%
VET SERVICES	68,425	55,849	79,400	77,500	(1,900)	-2.39%
DATA PROCESSING	2,959,062	2,985,939	3,546,746	2,664,622	(882,124)	-24.87%
LIABILITY INSURANCE	1,123,327	1,166,000	1,241,400	1,187,000	(54,400)	-4.38%
OTHER COMMUNICATION SERVICES	104,492	125,865	149,195	129,103	(20,092)	-13.47%
TELEPHONE SERVICES-LOCAL/LD	3,342,150	3,175,330	3,450,156	3,050,637	(399,519)	-11.58%
CELL PHONE SERVICES	1,073,925	1,005,664	1,288,963	1,108,944	(180,019)	-13.97%
SUBPOENA SERVICES	366,006	257,536	332,175	314,515	(17,660)	-5.32%
ADVERTISING	173,516	18,276	73,300	25,000	(48,300)	-65.89%
PRINTING/REPRODUCTION	250,306	272,950	493,525	353,823	(139,702)	-28.31%
TRAVEL/TRAINING	1,112,054	1,878,199	766,935	566,935	(200,000)	-26.08%
AMMUNITION	1,005,472	443,000	1,318,700	1,218,619	(100,081)	-7.59%
POLICE EQUIPMENT	234,576	361,557	663,700	350,900	(312,800)	-47.13%
INVESTIGATIVE SUPPLIES	552,072	582,678	486,300	328,050	(158,250)	-32.54%
OPERATING SUPPLIES	1,963,449	2,021,971	1,910,580	1,715,930	(194,650)	-10.19%
GROCERIES	64,007	67,637	97,550	78,575	(18,975)	-19.45%
OFFICE SUPPLIES	692,980	610,366	877,100	716,740	(160,360)	-18.28%
BOOKS	18,547	8,190	41,115	35,500	(5,615)	-13.66%
WEARING APPAREL	433,092	310,789	852,800	468,488	(384,312)	-45.06%
SMALL EQUIPMENT	3,755,617	3,194,395	1,779,322	1,390,709	(388,613)	-21.84%
COMPUTER REPLACEMENTS	1,429,684	0	158,049	535,013	376,964	238.51%
FUEL	4,766,977	5,264,997	5,827,394	5,828,004	610	0.01%
UTILITIES	1,651,765	2,179,549	2,095,585	2,702,509	606,924	28.96%
SHREDDING/RECYCLING	6,724	4,849	6,900	8,500	1,600	23.19%
INTEREST-SEC LENDING EXPENSE	8,636	1,867	100,000	100,000	0	0.00%
FEES/LICENSES	80,637	86,179	123,265	111,765	(11,500)	-9.33%
SOFTWARE	6,121,270	6,757,416	2,345,013	2,855,015	510,002	21.75%
DUES	22,314	21,175	33,200	23,313	(9,887)	-29.78%
SUBSCRIPTIONS	325,249	262,989	326,476	357,627	31,151	9.54%
POSTAGE	152,739	167,371	201,500	181,400	(20,100)	-9.98%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>61,919,565</b>	<b>57,819,795</b>	<b>55,071,364</b>	<b>58,921,706</b>	<b>3,850,342</b>	<b>6.99%</b>
<b>CAPITAL OUTLAY</b>	<b>6,867,422</b>	<b>11,734,492</b>	<b>2,322,980</b>	<b>90,000</b>	<b>(2,232,980)</b>	<b>-96.13%</b>
<b>TRANSFERS TO OTHER FUNDS</b>	<b>20,000,000</b>	<b>10,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL</b>	<b>\$ 541,356,881</b>	<b>\$ 510,802,281</b>	<b>\$ 512,598,194</b>	<b>\$ 501,307,011</b>	<b>\$ (11,291,183)</b>	<b>-2.20%</b>

**LVMPD FY2011-2012 BUDGET ADDITIONAL AND ELIMINATED POSITIONS**

<b>#</b>	<b>BUDGET UNIT</b>	<b>POSITION</b>	<b># COMM</b>	<b># CIV</b>	<b>#TEMP</b>
<b>ADDITIONAL POSITIONS</b>					
5000116000	Community Services	School Crossing Guard			9
<b>TOTAL ADDITIONAL POSITIONS</b>			<b>0</b>	<b>0</b>	<b>9</b>
<b>ELIMINATED POSITIONS</b>					
5000114000	Finance	Account Technician I		1	
5000136000	Resident/Laughlin	Temporary Support Assistant			1
5000142000	Traffic	Investigative Specialist		1	
5000143000	Air Support/S&R	Temporary Support Assistant			1
5000146000	Intelligence Led Policing	Crime Analyst II Analyst		1 1	
5000147000	Event Planning	Temporary Special Events Coordinator			1
5000153000	Narcotics	Temporary Investigative Aide			1
5000154000	Financial Crimes	Investigative Specialist		2	
	Crimes Against Youth and Family	Temporary Investigative Aide			1
5000155000		Victim Advocate		1	
5000161000	Human Resources	Temporary Support Assistant			1
		Investigative Specialist		1	
		Analyst		1	
		Polygrapher		1	
		Law Enforcement Support Technician		1	
		Temporary Investigative Aide			2
5000162000	Training	Manager		1	
5000167000	Fleet Operations	Director, Fleet Operations		1	
		Lead Vehicle Service Worker			1
5000171000	Records	LEST Supervisor		2	
		Senior LEST		1	
		LEST		3	
		Temporary Support Assistant			2
5000172000	Information Technology	Database Analyst		1	
		Customer Support Specialist		1	
5000173000	Communications	Dispatch Specialist		4	
		911 Specialist		4	
5000174000	Fingerprint	Senior LEST		1	
		LEST		1	
5000175000	Criminalistics	Temporary Support Assistant			1
5000176000	Forensics	Forensic Lab Technician		2	
5000177000	Evidence Vault	Evidence Technician		1	
5000181000	Northeast Area Command	Law Enforcement Support Technician		1	
		Law Enforcement Support Technician		1	
5000184000	Bolden Area Command	Supervising Interpreter		1	
5000185000	Support Operations	Temporary Investigative Aide			1
		Law Enforcement Support Technician		1	
5000186000	Enterprise Area Command	Police Cadet		16	
various	Area Commands	Patrol Services Representative		2	
		PO II	118	2	
<b>TOTAL ELIMINATED POSITIONS</b>			<b>118</b>	<b>58</b>	<b>13</b>
<b>NET CHANGE</b>			<b>(118)</b>	<b>(58)</b>	<b>(4)</b>

